



## **NOTICE**

**MEETING:** St Mary's Municipal Council  
Committee of the Whole

**DATE:** Wednesday, January 16<sup>th</sup>, 2019

**TIME:** 1:00pm

**PLACE:** St. Mary's Municipality  
Council Chambers, Sherbrooke, NS

**Please advise if unable to attend**

Dated: January 9, 2019

Marvin MacDonald, CAO

**Municipality of the District of St. Mary's  
Committee of the Whole  
Wednesday, January 16<sup>th</sup>, 2019**

1. Call to Order
2. Roll Call
3. Approval of Agenda and Any Additions
4. Approval of Minutes from Committee Meeting held January 2<sup>nd</sup>, 2019
5. Business Arising from Minutes
6. 3<sup>rd</sup> Quarter Finance Update – Marian Fraser, Director of Finance
7. Other Matters of Business
  - a. Wellness Fund Event
  - b. ESREN Report
  - c. In-Camera (Legal Services)
  - d. In-Camera (Tax Sale)

Adjournment

**Municipality of the District of St. Mary's  
Committee of the Whole  
Wednesday, January 16<sup>th</sup>, 2019**

**Meeting, Date & Time**

The Committee of the Whole meeting of St. Mary's Council was called to order on Wednesday, January 16<sup>th</sup>, 2019 at 1:00 pm in the Council Chambers Sherbrooke, N.S.

**Attending**

Warden Mosher  
Deputy Warden Dort  
Councillor Kaiser-Kirk  
Councillor Baker  
Councillor Smith  
Councillor Findlay  
Councillor Malloy

**Also Attending**

Marvin MacDonald, CAO  
Marian Fraser, Director of Finance  
Denise Sawlor, Municipal Clerk/Special Projects Coordinator

**Approval of Agenda**

*On motion of Deputy Warden Dort and seconded by Councillor Baker that Council approve the agenda with the following additions and changes.*

7. Other Matters of Business
  - e. 2019 FCM
  - f. Letter – Atlantic Gold
  - g. EMO (In-camera), Active Transportation and Fence Arbitration Committees
  - h. NSAR letter
- Move In-Camera sessions to end of meeting

*Motion carried.*

**Approval of Minutes**

*On motion of Councillor Findlay and seconded by Councillor Baker that Council approve the minutes of the Committee Of The Whole held January 2<sup>nd</sup>, 2019*

*Motion carried.*

**Business Arising From Minutes**

- Fire Dispatch Services
  - Marvin has had a telephone conversation with the Fire Marshall.

*Councillor Baker left 1:03pm*

- The Fire Marshall suggested that Marvin contact Shubenacadie dispatch.
- Ambulance Service
  - Marvin will contact the operations people to determine if any immediate plans are in place for a move.

### **Other Matters of Business**

- 3<sup>rd</sup> Quarter Finance Update – Marian Fraser, Director of Finance

*Councillor Baker return 1:05pm*

- Marian reviewed the financial projections to year end. Each department was consulted when comprising the financial projections.
- Marian will provide a 3<sup>rd</sup> quarter update on the building and demo permits at a future meeting.
- Council requested that staff review the sewer bylaw for fines associated for disposing of unsuitable material into the sewer system.
- Based on the current financial projections there is money available to do the library basement repairs before year end.

*Councillor Baker left 1:15pm*

***On recommendation of Councillor Kaiser-Kirk and seconded by Councillor Malloy that the Municipality proceed with the library basement repairs.***

*Councillor Baker return 1:17pm*

#### ***Recommendation adopted.***

- Wellness Fund Event
  - Councillor Malloy will be attending the event.
  - Marvin may attend as well.
- Eastern Strait Regional Enterprise Network (ESREN) Report
  - See attached report
  - Maria Ludlow was present to answer questions on the report.
  - Maria requested council representation on the Guysborough County Tourism Strategy Committee. Would also like to have an additional St. Mary's business owner on the committee.

***On recommendation of Deputy Warden Dort and seconded by Councillor Baker that Council appoint Councillor Findlay to the Guysborough County Tourism Strategy Committee and Councillor Malloy as the second appointment. Mileage to be paid for attending committee meetings.***

#### ***Recommendation adopted.***

- Community Business Development Corporation (CBDC) no longer offers training. Entrepreneur training for St. Mary's seems to be needed based on Maria's business visits. ESREN would like to offer training opportunities in St. Mary's.
- Maria will provide her weekly work schedule to Marvin on Mondays.
- Advertisements for the recent tourism workshop didn't allow enough time before the workshop. Maria will work with the committee to improve timelines.
- 2019 Federation of Canadian Municipalities (FCM) Conference
  - The conference will be in Quebec City this year.
  - Registration opens Jan 21<sup>st</sup>, 2019

***On recommendation of Deputy Warden Dort and seconded by Councillor Baker that Councillor Findlay and Councillor Malloy attend the 2019 Federation of Canadian Municipalities Conference.***

#### ***Recommendation adopted.***

- Atlantic Gold Letter
  - See attached.
- Active Transportation Committee
  - The Active Transportation Committee has not meet in several months.
  - Concerns were expressed that the Municipality may be missing out on funding opportunities.
  - Staff has been attempting to arrange a meeting of the committee but have not been receiving responses from members outside Council.
  - When Kerri Penney returns from maternity leave in February it was suggested by staff that she reach out and attempt to revitalize the committee.
- Fences Arbitration Committee
  - Committee has not met yet.
  - Marvin will contact the Department of Agriculture as well as the Animal Control Officer.

**Break 2:00pm – 2:10pm**

- Nova Scotia Association of Realtors (NSAR)
  - Councillors received a letter from the NSAR requesting changes to the deed transfer tax.
  - Council doesn't believe exemptions would sway a decision to move to St. Mary's and policing the proposed changes could be an issue administration wise.
- In-Camera (tax Sale, legal services, personnel)
 

*On recommendation of Councillor Baker and seconded by Deputy Warden Dort that council moved into an in-camera session to discuss the upcoming tax sale, legal services and personnel matters.*

*Marian & Denise left at 3:22pm*

*On recommendation of Deputy Warden Dort council reconvened to regular session at 3:40pm.*

*On recommendation of Councillor Findlay and seconded by Deputy Warden Dort that the Municipality prepare a request for proposals for legal services to begin May 31<sup>st</sup>, 2019 and ending March 31<sup>st</sup> 2023.*

*Recommendation adopted.*

**Adjournment**

*On Motion of Councillor Kaiser-Kirk there being no further matters of business, Council adjourned at 3:42pm.*

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Recorded By  
Municipal Clerk

Approved By  
Warden Mosher



The Guysborough County Community Health Board would like to invite you to the **2018-2019 Wellness Fund Cheque Presentation**. The event will be held at the **Guysborough Legion at 3 – 5:00pm on Wednesday, January 23<sup>rd</sup>**.

This year we had 21 applications from nonprofit community groups and organizations and we are happy to announce that we will be providing funding towards 11 of those projects.

The successful recipients are:

1. Canso and Area Community Events Association – Senior Christmas Dinner
2. Canso Area Shamrock Club – Tune Up
3. Chedabucto Education Centre/Guysborough Academy – Breakfast Program
4. Eastern Communities Youth Association - Pre-Teen Cooking Classes
5. Guysborough County Adult Learning Association – Journaling using Technology
6. Mulgrave Garden Club – Mulgrave Garden Program
7. Municipality of the District of St. Mary's -- After School Recreation Hockey gear up Program
8. Schools Plus Guysborough County – Stock it Up: Food for All
9. Sherbrooke Opportunities Society – Healthy Practices –Healthy You
10. Upper Big Tracadie/ Lincolntonville Education Committee – Christmas Supports
11. Youth Health Committee – Guysborough Academy –Youth Wellness forum

Come and meet the recipients and hear how they are committed to improving the health of Nova Scotians in partnership with their Community Health Boards. Refreshments will be available.

Please let us know if you can attend.

Thank you

Dorothy Bennett

Community Health Board Coordinator  
Nova Scotia Health Authority  
25 Bay Street  
Antigonish, NS B2G 2G5  
dorothy.bennett@nshealth.ca  
902-867-4500 ext 4272



**ESREN**  
**EASTERN STRAIT**  
REGIONAL ENTERPRISE NETWORK

in partnership with



## Municipality of the District of St. Mary's

Local Representative: Maria Ludlow, Economic Development Officer  
(reporting to John Beaton, CEO)  
January 2019

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Regionally Significant Projects (Please note this initial report is detailed for your background information. The next report will showcase the actions since the last report)

Strait of Canso Economic Zone Project  
Tourism  
Investment Readiness  
Broadband  
Regional First Nation / Municipal Economic Development Forum  
Eastern-Strait Connector Program

Strait of Canso Economic Zone Project (Lead: Misty MacDonald)

**Project Background** (appears in first Council Report only)

The Strait of Canso Economic Zone (SOCEZ) presently defined as a five (5) km zone from the centre of the Strait of Canso catching the region that directly benefits from and supports Strait of Canso industries and port. The Strait of Canso is well known in Atlantic Canada as a main industrial corridor that has drawn large national industries and is the base for numerous successful Nova Scotia grown companies. The Strait of Canso is 20 kms long, up to 1.5 km wide, has a limiting depth of 27 m, can handle vessels up to 500,000 deadweight tonnes (dwt), and remains ice-free year-round. The near presence of natural resources and a proximity to shipping routes to Europe and the Eastern Seaboard of North America are major factors for the region's success.

The economic zone includes the Heavy and Joint Light Industrial Park, the Port Hawkesbury Business Park, the Strait of Canso Superport, the Mulgrave Marine Terminal, the Guysborough Melford Land Reserve and all industries, businesses and municipal units within this zone. The Strait of Canso Lead and Working Group are focused on the five (5) km Economic Zone understanding the boundary line will need to expand for regional development opportunities such as Goldboro LNG that is directly related to the Strait of Canso assets.

- **April 2017** – ESREN hosted an initial gathering of industry stakeholders to establish an ongoing forum for stakeholders to advance development in the SOCEZ and to identify opportunities for growth.
- **Summer 2017** – The input provided in the April gathering was used to develop a framework to advance economic development priorities.
- **November 2017** – 30 Industry and development leaders gathered to review the framework and collaborative approach to development in the SOCEZ. The Working Group, consisting of members economic development organizations presented the framework and goals to the lead stakeholder group for input. Six Goals were identified with 25 objectives to advance the goals. A voting tool was used to determine that 70% of stakeholders supported the general goals and 85% of stakeholders supported the specific objectives; in total, 88% of stakeholders supported the proposed direction.
  1. GOAL 1 – Strait of Canso Economic Zone Stakeholders work collectively to maximize sustainable economic opportunities and to stimulate growth in the economic zone.
  2. GOAL 2 – Strait of Canso Economic Zone information is easily accessible by all users/stakeholders.
  3. GOAL 3 – The Strait of Canso Economic Zone has a focused strategy for business recruitment.
  4. GOAL 4 – Business retention and expansion is collaboratively supported.
  5. GOAL 5 – Barriers to economic growth are reduced.
  6. GOAL 6 – New business investment is attracted to the Strait of Canso Economic Zone.
- **February 2018** – Progress update was provided from the working group to the lead stakeholder group which reviewed the comprehensive work plan, lead discussion on a draft vision/mandate/values statement for the Lead Group, reviewed the Lead Stakeholder criteria, economic zone mapping, literature review, and other advancements in the Port Development process. General consensus received to continue in this direction.
- **Spring/Summer 2018** – Conducted a series of stakeholder interviews with individual companies within the economic zone, developed key indicators, undertook research to gather and make accessible all previous studies regarding development of the economic zone, studies online at ESREN website, presented to municipalities, and other work completing goals 1 and 2.
- **Fall 2018/Current**- Final stakeholder interviews to be completed and data is currently being compiled from interviews. One of two funding applications submitted regarding the implementation of GOAL 3.
- **February 2019** – next gathering of lead stakeholder group for reporting and feedback

**Note:** The working group is preparing to meet with municipal units to discuss a new project related to the larger initiative.



## Regional Tourism (Lead: Maria Ludlow, EDO)

ESREN and the Guysborough Board of Trade established a small steering committee to organize a series of meetings “Towards a Guysborough County Tourism Strategy.” Representation from all three Municipalities are involved. This strategy will require several meetings to construct from ideas generated from residents of Guysborough County. The first meeting was held in Larry’s River on November 14<sup>th</sup>, 2018. The meeting was attended by 30 plus people and generated many good ideas on which to construct goals for our tourism strategy. The next steps are to continue work through a series of workshops to first define strategic goals and then work towards objectives and actions. Each work shop will be held in a different area of Guysborough County. The next workshop is set for Sherbrooke, hosted by Sherbrooke Village Museum.

By spring 2019, an outline of a strategic document is projected to be completed, and some of the forecasted first actions will be in place. ESREN has also taken on an administrative role for this committee.

## Investment Readiness (Lead: John Beaton, CEO)

### **Invest Eastern-Strait Project:**

**Phase 1 (Regional Investment Database) Status:** complete. Municipalities and Developers can respond to investment inquires or perform municipal asset planning using the tool at:

<https://www.esren.ca/esren-map/>

**Phase 2: Investment Report Card:** Pending. This project will see ESREN working alongside an investment consultant to assess investment potential of each municipality and develop a work plan for making each municipality more investment ready. Included in this work will be a multi-year workplan for ESREN to assist partner municipalities with improvement projects. Improvements may include (but not limited to) investment areas such as lead handling, infrastructure improvements, taxation structures, process for investment responses, promotion, investment response teams, etc.

**Note:** This project will launch upon notice of ESREN’s continuation.

## Broadband (Lead: Maria Ludlow, EDO)

A broadband committee was formed for the Eastern-Strait region with its purpose to work as a team to:

- help prepare for funding applications for broadband-government &ISP partners
- understand the broadband technology, we have in our area and the ISP (internet service providers)
- survey people and businesses on what they are using the technology for now and what we need for the future
- determine the speeds and technology we want in the future
- determine the cost of each technology
- work with Develop NS to gather information
- partner with Internet Service Provider (ISP) to proceed with joint regional projects.

### To date the following groups have been met with:

#### **Seaside**

The committee met with Valley and were told that for 15k they could provide access to internet speed data, maps, information for our region. Develop NS explained that this wasn't necessary and this information could be obtained from the ISPs.

#### **Eastlink**

The committee meet with representatives of Eastlink and they presented the areas where Eastlink covers, and the areas where there are some problems. Currently Eastlink is looking into our regions to see what areas are a priority as part of the Internet expansion discussion.

#### **Bell Aliant**

Meeting with Bell in the New Year to discuss Bell's coverage in our region. Date has not been set but hoping for early January

#### **Develop NS**

The provided the committee with general updates on broadband, currently trying to get them to present to each council in the region.

## Regional First Nation/Municipal Economic Development Forum

(Lead: Misty MacDonald, EDO)

Planning and development for regional forum resulting as a sub-project of the joint economic partnership between P'aqtnkek First Nation, the Municipality of the County of Antigonish, and ESREN.

**For more updates please visit our website:**

[www.esren.ca](http://www.esren.ca)

## Eastern Strait Connector Program (Lead: Maria Ludlow, EDO)

Officially launched in May 2018, with the hiring of the Programs Coordinator, Matthew Berrigan, the Eastern-Strait Connector Program, a partnership with the National Connector Program works to attract and retain talent in our region. We are pleased to lead the way for our region, which gives us the opportunity to support new comers and young professionals across our district as they strive to build connections and put down roots here.

### Specific program outcomes

- Increase labour market participation in our region
- Increase labour market and community integration through connector meetings, networking associations and community-based activities
- Increase newcomer confidence and knowledge through mentorship, skill development, relationships and interactive training/coaching
- Increase strategic opportunities to secure meaningful employment
- Increase employer engagement to support newcomer integration and retention

Through the program, measurable targets were established; which aids to recruit 50 connectors and 50 connectees and provide ongoing support and training to new and existing clients. The purpose of this is to increase community engagement from business leaders by connecting them to local or international graduates, newcomers, or boomerangers to increase their business network. The impact of the program so far has resulted in a total of 29 connectees, 27 connectors in various sectors (some of the region's high-demand industries, including trades, healthcare, finance, engineering, and technology), with a total of 20 connections to-date. Out of those 29 connectee clients 7 have reported that they have found jobs.

For the first year, with the support through partnerships, a number of networking associations and community-based activities have or will be taken place. Included in the bigger projects are; Employer Support Forum partnership with NS Works and ISANS, Connect @ X partnership with St. FX departments, business summit/career fair, guest speaker for Antigonish business connect, NSCC/ St. FX networking 101 presentations, labour pool development and information sessions. Typically, business visits, connector follow ups, engage/introduce/support connectors with partners (ISANS, NS Works, St. FX department (alumni, athletics, co-op, career services), Antigonish Woman's Resource Centre), promote program agenda through social media platforms, plan/host/ attend networking events, and host various stake-holders to engage in conversation to increase and retain talent in our region are the day-to-day responsibilities. Openness, collaboration, transparency and sharing of information with other connector communities and stakeholders have ensured stronger alignment to regional goals.

The Connector Program will benefit Eastern-Strait region and newcomers alike by facilitating intercultural communication and creating personal connections based on both shared interests and community members' desire to make Eastern Nova Scotia a more welcoming and connected city.

## **LOCAL Projects**

This report represents local projects only for your Municipality. If you wish to view the projects pertinent to the other Municipalities please advise and we can forward those reports as well.

St. Mary's Municipality (Maria Ludlow, EDO)

### **ACOA Streetscape Innovative Communities Fund (ICT) funding application**

Worked with CAO Marvin MacDonald on writing and applying for ICT ACOA funding which was secured. A steering committee has since been established to move forward with this project, which Maria Ludlow will be a member of.

### **BusinessNow!**

# of Business Visits: 3

General remarks from visits:

Quality and availability of labour concerns was the biggest challenge. The following referrals were made; 1 CBDC referral for financing, 1 NSBI referral, 1 Applied Research referral, 1 ACOA referral

### **Local Business Support**

Spent significant amount of time working with a St. Mary's business, connected them with ACOA, NSBI, CBDC and StFXU (Applied Research) which will be a major factor in their future operations. Worked with business to create a business plan which is needed for funding they are trying to secure for expansion.

### **Atlantic Gold Corporation**

Meeting (Dec. 10<sup>th</sup>) with Consultant Chrystal Fuller to go over the proposed gold mine for Cochrane Hill to ask questions and get the relevant information.

### **Committees:**

- Guysborough Tourism Strategy Committee (see description above) – attend meetings as scheduled September 11<sup>th</sup>, October 22<sup>nd</sup>, November 13<sup>th</sup> & 14<sup>th</sup>, January 8<sup>th</sup>,
- Sherbrooke Streetscape Committee – attend meetings as scheduled November 20<sup>th</sup>, December 7<sup>th</sup>, January 7<sup>th</sup>
- Broadband Regional committee (refer to Regional projects above) attend meetings as scheduled; October 9<sup>th</sup>, 15<sup>th</sup>, 24<sup>th</sup>, November 22<sup>nd</sup>

## Events

October 2018:

- Business Support Forum in partnership with NS Career Works, ISANS and Connector Program
- Small Business Week events (4);
  - **St. Mary's Municipality Small Business Week**  
Helped Kelly Greenland with St. Mary's Small Business week Breakfast event, featuring guest speakers Debi Peverill and local business owner Donnie Fraser, took place on Monday, October 15 from 8 to 10 a.m. at Sherbrooke Village Restaurant
- Eastern Strait Connector Information Session

November 2018

- Networking 101 presentation NSCC- behavioral intervention, a social services program-
- NSCC- all faculty program presentation - Nov 13

## Upcoming Event

- Connect@X, partnership with Eastern-Strait connector pro (January 17<sup>th</sup>)



## ATLANTIC GOLD

January 12<sup>th</sup>, 2018

Municipality of the District of St. Mary's  
8296 Hwy#7  
PO Box 296  
Sherbrooke, NS B0J 3C0  
Via Email: michael.mosher@saint-marys.ca

Dear Warden Mosher and Council:

I am writing today to provide some context around the proposed Gold Project at Cochrane Hill. Hopefully this will help with some of the communications Council has received in recent weeks.

The proposed mine at Cochrane Hill is anticipated to employ 350 Nova Scotians during the construction phase and almost 200 annually for a minimum seven-year life of mine. We look forward to completing the approval process ahead and believe that Atlantic Gold's activities will have a transformative and beneficial impact on the communities of the Eastern Shore and the Province of Nova Scotia as a whole.

Recently, I learned of a campaign opposing the Cochrane Hill Gold Project and that Council was asked to take a public position regarding the proposed mine. We are dismayed that this group has taken this position well ahead of the completion of studies that will assess all potential impacts of the mine by means of the well-established and effective scientifically-based Federal and Provincial assessment process. The Federal and Provincial approval processes require the completion of scientific and engineering studies and accompanying mitigation strategies for the proposed Gold Project. The results of these studies and the resulting analyses will be detailed in the draft Environmental Impact Statement (EIS) that will be submitted to the Canadian Environmental Assessment Agency in the summer of 2019. Until the EIS is compiled, there is simply not enough information on which to base a determination of the technical merits of the Cochrane Hill Gold Project and to answer detailed questions posed by residents and others.

Our Company has made efforts to engage with residents and groups early in the EIS process. This includes establishing a Community Liaison Committee, holding an open house in March 2018, information sharing with the Mi'kmaw and by providing regular updates to the public through our quarterly newsletter. To promote further transparency about how a mine operates, Atlantic Gold offers and conducts tours of the Touquoy Mine to let interested community members and groups experience how a modern gold mine is operated and for people to observe the many environmental, operational, and health & safety safeguards that Atlantic Gold has implemented at Touquoy.



## ATLANTIC GOLD

We further understand that Council is holding a meeting with property owners within five kilometers of the proposed Gold Project to listen to concerns and compile a list of questions. We certainly respect Council's desire to listen to its residents and the need to communicate. It would be very helpful if the questions gathered at this meeting could be shared with the Atlantic Gold team so that we can assist with any follow up.

To support your preparation for the meeting, I would like to offer some updates and clarifications:

- CEAA issued the Guidelines for the Cochrane Hill Gold Project on January 4<sup>th</sup> and Atlantic Gold is reviewing both the Guidelines and the comments provided by the public. Atlantic Gold will now commence the drafting of the Environmental Impact Statement (EIS) based on the Guidelines and the input received to date from stakeholders, rights holders and regulators.
- Since the Open House in March 2018, Atlantic Gold does not have any new technical details to present on the Cochrane Hill Gold Project. Many of the specific questions posed by the local community are answered through the preparation of the EIS. These will be presented once the technical team members have completed their analysis.
- The draft EIS will be written over the coming months, and Atlantic Gold will hold a public meeting to review the draft EIS later in 2019. I want to assure Council that the local community will have an opportunity to review and provide comments to Atlantic Gold before the draft EIS is submitted to Canadian Environmental Assessment Agency. Once submitted, CEAA will begin a 365-day review period which includes opportunities for the stakeholders, rightsholders and regulators to provide comments directly to CEAA.
- There have been many questions about the "risk" that the Cochrane Hill Gold project will pose to the local area. It is important to understand that the purpose of the EIS is to evaluate the potential impacts of the Project on a variety of factors (these factors are called Valued Components) and assess how any negative impacts will be mitigated. The Guidelines list the Valued Components that will be evaluated for potential impacts and the environmental analysis will form the bulk of the EIS.
- We urge all parties to await the results of the Environmental Impact Statement to fully understand the potential impacts of the Gold Project, as well as, the socio-economic benefits expected.
- Atlantic Gold has opened a local office in Sherbrooke and it will be staffed a day or two a week effective immediately. At this time, office hours are somewhat flexible and a date for a "grand opening" will be announced soon.
- Atlantic Gold has contacted all property owners whose land may be needed for the Project or who are within 500 meters of the proposed mine pit. However, we understand that property owners in proximity of the mine would like to talk directly to someone. We would ask that the Municipality direct those residents to the information line (902-391-4653) or to send an email to



## ATLANTIC GOLD

- [communityrelations@atlanticgoldcorporation.com](mailto:communityrelations@atlanticgoldcorporation.com). An Atlantic Gold representative will be happy to come and meet with anyone who would like to discuss the Project.
- Given the level of questions and concern, Atlantic Gold plans to send a mailout to residents with a brief update so that the public can better understand the current status of the project. This will also allow Atlantic Gold to reinforce some of the information previously shared at the Open House and through the Community Bulletins.
- It has been asserted that Atlantic Gold is a foreign company. Atlantic Gold is a publicly traded Canadian corporation controlled by Canadian shareholders. Atlantic Mining NS Corp is a subsidiary of Atlantic Gold and currently operates the Touquoy Gold Mine in Moose River, Nova Scotia and is at various stages of federal and provincial approvals for three other gold mine projects (including Cochrane Hill).

Atlantic Gold is committed to supporting the local community and its goals as articulated in the St. Mary's 10-year Strategic Plan. We continue to look for opportunities to better understand community needs and initiatives. I hope this information is helpful to Council as it proceeds with its meeting next week.

If you have any questions or concerns, please reach out to me at 902-384-3601 or 778-375-3129.

Sincerely,

Maryse Belanger, President and COO, Director

Atlantic Gold

CC: Marvin MacDonald, CAO